Administrative structure revised

In the University of Notre Dame's first major administrative revision in 18 years, the Rev. James T. Burtchaell, C.S.C., chairman of the department of theology, was named to the newly created post of provost.

Several other top administrators were reorganized.

In the reshuffling, Phillip Facenda, a special assistant to the President, was elevated to the newly created post of vice-president and general counsel.

The Rev. J. Milton Wright, C.S.C., resigned as vice-president for student affairs and was later reassigned as director of financial aid and with the Rev. Thomas Blancet, C.S.C., was named chairman of the board of trustees for student affairs.

The new office of provost, created during the transition of the presidency of the University, is currently on the campus, replaced the vice-presidency of academic affairs.

In a letter to Notre Dame's President, the Rev. Theodore M. Hesburgh, C.S.C., president of the University, said the new administrative arrangement reduces the number of persons reporting directly to him: the provost and the executive vice-president. The Rev. Edmond P. Joyce, C.S.C., will continue as executive vice-president, a post he has held for 18 years.

Hesburgh, in his letter, said the new arrangement means that "I am directly in charge of the total academic enterprise and indirectly supervises student affairs. He is Acting President in the absence of the President, a Fellow and Trustee of the University."

"The Executive Vice President," Hesburgh said, "will supervise everything else and will, as Treasurer of the University, give special attention to all financial affairs. He will consult with the Fellows and Trustees, Chairman of the Budget Committee, the Building Committee, the Board in Control of Athletics, and myriad other committees as well. He will be Acting President in the absence of the President and Provost."

FATHER BURTCHAEL. 36, is a native of Portland, Oregon, where he attended Columbia Preparatory School. Orained a priest in the Congregation of the Holy Cross in 1966, he did his undergraduate work at Notre Dame in philosophy, holds, the degree of Doctor of Philosophy and the University and the Catholic University of America, and he received his bachelor's degree in philosophy and a licentiate in Sacred Scripture from the Pontifical Biblical Institute.

He has served as associate editor at the Ecole Biblique et Archéologique Française in Jerusalem. From 1965 to 1968, he studied at the Cambridge University in England, earning a Ph.D. in history.

He joined the Notre Dame faculty in 1966 and his advancement since then has been rapid.

He was appointed chair- man of the theology department in 1968.

In other administrative changes, the Rev. James L. Shils, C.S.C., assistant professor of philosophy, was named assistant vice president for student affairs, and the Rev. Thomas E. Cham bers, C.S.C., rector of St. Mary's Seminary, is the new director of student activities.

Currently an associate professor, Father Burtchaell has held numerous campus positions, including director of study and social services; chairman of the faculty library committee; member of the Faculty Senate and the Student Li beral Education Council; and member of the executive committee of the campus chapter of the American Association of University Professors.
Law School receives grant to speed up justice

The University of Notre Dame has received a $150,917 grant from the U.S. Department of Justice to study ways of speeding up the administration of criminal justice without sacrificing Constitutional rights.

Announcement of the grant was made by Third District Congressman John Brademas (D., Ind.) who hailed it as "a significant and encouraging step toward remedying judicial delay and inefficiency which has caused postponement of rehabilitation of offenders and permitted suspects to commit additional crimes while awaiting trial."

The proposal funded by the Justice Department's National Institute of Law Enforcement and Criminal Justice was prepared jointly by Notre Dame's Law School, headed by Dean William B. Lawless, and in College of Engineering under Dean Joseph C. Hogan.

Lawless, a former judge on the New York State Supreme Court, said that the study flowed from a remark by Chief Justice Warren Burger that "justice delayed is justice denied" and from a suggestion in a report to former President Lyndon Johnson that systems analysis be employed to make the courts more effective. He stressed that the rights of the defendant would not be abridged in the effort, but only delays caused by court structure, clerical procedures, specialized state laws and court rules would be altered.

Dr. Joseph C. Hogan, dean of the College of Engineering, explained that systems analysis had been used successfully in helping businesses, hospitals and other organizations streamline their operations. A pilot study of court and police procedures in South Bend made by men in Notre Dame's industrial engineering program indicated the same techniques could be used in improving the administration of justice.

The cooperative effort, now funded for one year, will compare delays in non-federal court trials in two nearby Indiana cities - South Bend and Indianaapolis. These cities were chosen for their convenient location. Lawless and Hogan said, and because they represent average cities in the medium and large population brackets. Lawless plans to study eight other American cities in future years, comparing the sources of delay across the country.

He is also consulting with experts at the University of Bir­ mingham in England, who will launch a similar study of the English system. Lawless expects the comparison of the English and American systems to yield exceptionally fruitful results, as the British courts handle cases in about a third of the time of American courts.

The director of the Criminal Justice Research operation in Leslie G. Foschino, assistant professor and assistant dean of the Law School. A former assistant district attorney in Erie County (Buffalo) N.Y., Foschino is an expert in criminal justice admin­istration. Dr. James M. Lacy, professor of aerospace and mechanical en­gineering, will develop the systems analysis models for the project. He has supervised many studies of hospitals and local businesses, using systems an­alysis to suggest more effective procedures.

David T. Link, Professor of Law, will oversee the legal analysis of the computer model. He is interested in computer applications to the legal process and is the chairman of the Stan­ford Committee on Law and Technology of the American Bar Association.

Dr. John J. Uhran, associate Professor of electrical engineer­ing and a specialist in statistical communication theory, will supervise the engineering analy­sis of the computer model. Dr. Raymon M. Brach, associate profes­sor of aerospace and mechanical engineering, will head the data acquisition and reduction team of the project.

The steps involved in analyzing the legal process from arrest to final judgment of the case and in suggesting new procedures to reduce the delay are:

- Assessing the flow of criminal cases from arrest, through police offices to the courts, and through final appeals. Law stu­dents will collect a sampling of various felonies and misdemeanors concerning cases of a particular type. For instance, robbery, burglary) noting the time span between each of the 20 courts engaged in the legal process. The data will be evalu­ated and a report will be sent to the systems engineers.

- Making a computer model of one particular court. This engineers will also assess the structural flaws of the court cases. On receiving the data from the law students, they will make a flow chart showing the steps of the court. Finally, they will make a com­puter model of the court system, so that real or theoretical court cases can be simulated.

- Finding the legal reasons for the delay. The computer model will go back to the lawyers, who will analyze the legal reasons for delay at crucial points. The panel of law faculty and its consultants will suggest changes in laws, procedures, structure and court rules which might reduce delay.

- Evaluating suggested changes in the flow of the model. The four au­gustions will be programmed in­to the computer model, which will then find how much time the new rules might save. Those changes which look promising will be offered to the Justice Department as possible altera­tions in the local court codes and court procedures.

Law School receives grant to speed up justice

Reflections.

A new album from The Lettermen.

Contains generous helpings of past, present, future, well mixed and gently stirring.

Ingredients:

Reflections
My Girl
Close To You
Touch Me
Up on the Roof
A Natural Man
Since You've Been Gone
Make It With You
The Sun Ain't Gonna Shine Any More
Hey, Girl
love
joy
happiness.

Sought in Madison

Fugitives passed block

Madison, Wis. (UPI) -- Four fugitives who are wanted for the August 24 bombing at the University of Wisconsin were held by authorities for more than an hour shortly after the blast, but were let go, it was learned Thursday.

Reynolds R. Abraham, Dane County sheriff's deputy, said recent decisions by the U.S. Supreme Court led police to release the four men. They have since gone underground.

Named in federal warrants charging sabotage, conspiracy and destruction of government property were two Madison brothers and two former staff members of the university student newspaper, the Daily Cardinal.

The FBI identified the four as Karlton Lewis Armstrong, 22, a former UW student; his brother Dwight Allen Armstrong strong, 19, a high school dropout; David Sylvan Fine, 18, a UW student from Wilming­ton, Del. and former night editor of the Cardinal; and Leo Frederick Bert, 22, a UW student and former writer for the newspaper.

Dane county authorities were expected to file murder charges. The blast, which de­stroyed the U.S. Army Math­ematics Research Center and killed physicist Robert E. Fassnacht, 33, the father of three, killed physicist Robert E. Fassnacht, 33, the father of three, was aired on police radio.

Two other men, whose ages were unknown, were held by police as suspects. They have since gone underground.

The blast, which killed physicist Robert E. Fassnacht, 33, the father of three, was estimated to have been caused by about an hour and fifteen minutes.

Summa hits 97%

"Summa" the University of Notre Dame's $52 million de­velopment program, has reached $50.4 million or 97 percent of its $52 million goal which was announced by Dr. O. C. Car­michael, chairman of the board of the Associates Cor­poration of North America in South Bend, Ind., and general chairman of the campaign.

The "Summa" program, call­ed "blueprint for Notre Dame's future" when it was launched in the fall of 1967, seeks $20 million for faculty development, $13.9 million for graduate education, $4.5 million for special research programs, and $13.5 million for university develop­ment.

Carmichael said 38 metro­politan areas across the nation have met or exceeded their goals and almost 60 percent of the project's total had been committed. The average alumnus pledge to the university, Carmichael added, is $1,918. "It would be a re­markable feat if we were to reach our goal in three years," the national chairman commented.
The University of Notre Dame expects a record high enrollment of 8,200 this fall, according to Leo M. Corbaci, registrar and assistant provost. The 1970-71 fall semester enrollment was 7,924.

Some 1,750 freshmen will join 150 transfer students and 4,500 returnees to form an undergraduate student body of 6,400 for the opening of classes September 9. On the graduate and professional levels, registrants include 150 in the business administration master's degree program, 500 in the Law School and 1,150 in the regular Graduate School.

All divisions of the University reported higher enrollment except for the Graduate School, which is down about 100.

The formal opening of the academic year will take place Sunday (Sept. 13) with a united concoradaneous Mass in Sacred Heart Church. The Rev. Theodore M. Hesburgh, C.S.C., Notre Dame's president, will be the principal celebrant, and the homily will be preached by the Rev. William A. Toohey, C.S.C., director of campus ministry.

An academic procession of the faculty will precede the Mass.

We live in friendship, in warm community...we are a happy family.
We experience fulfillment in living totally for God's children.
Join us as a Priest of Brother.
Welcome to Notre Dame. You are entering a complex community, one that will offer you moments of both pleasure and frustration in the next four years. We in student government hope to meet you in the next few weeks and discuss with you our plans for this university. At the same time, we hope to sense what you want and expect from Notre Dame, both academically and socially. This information will help guide us as we mold Notre Dame into a university more preoccupied with its students.

Let me briefly familiarize you with student government's primary goal for the coming year. We hope to improve the atmosphere at Notre Dame with a more relaxed social and academic atmosphere. Part of this comes through the revision of our phony pledge, which this year the student council will become a much more complete place for relaxation and education.

Dave Bach

This ain't no high school

Your life will be different at Notre Dame. This ain't no high school. There will be more people, from more places, wanting more things -- from you! And you'll really get sick of it. If you reach that point about once a week. But I haven't quit yet because there is somehow always something about the position at Notre Dame that draws you back.

I'm not going to push Notre Dame to you. Nothing about a Christian Community. And I'm not going to go the other way and slander St. Mary's in order to appear sophisticated.

There is a Notre Dame ideal. But it's something everyone here has to find for himself. For me it has been the people I have met at Notre Dame. They're the reason I drag myself out of bed each morning to put out this paper. I've made many close friends (and, I pray, very few enemies) at the Observer. For me it has been one of the best opportunities to express myself, meet people, and have a good time. This is something I hope you all will find, whatever you do at Notre Dame. You are at Notre Dame in order to get an education, but you will see, as I have, that the real education comes in your contact with your image. Be yourself and be open.

I've made many close friends (and, you. Come up to their open house Wednesday and find out about student government. (Now is the time for my pitch.) While you're there, visit the Observer office. See what makes it tick. Meet a few of my friends.

Don't forget to talk to your teachers. They don't bite. And, as a wise poet once said, "This ain't no high school." So don't worry about your image. Be yourself and be open and honest. Nothing is more characteristic of Notre Dame men than their honesty.

dave krashna

Welcome Freshmen

Welcome to Notre Dame. You are entering a complex community, one that will offer you moments of both pleasure and frustration in the next four years. We in student government hope to meet you in the next few weeks and discuss with you our plans for this university. At the same time, we hope to sense what you want and expect from Notre Dame, both academically and socially. This information will help guide us as we mold Notre Dame into a university more preoccupied with its students.

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Another part of the program is in our push for co-education. Notre Dame must move in this area if it will continue to be a place for meaningful education. We will also -- a continued loosening of the academic structure, with a re-emphasis of personal growth rather than grades.

I hope you will all become involved in the goals of your student government either by participating in one of our projects, or by simply refusing to observe the silly, antiquated social norms of the past. The first step in this fight comes by treating the St. Mary's girls you meet as individual, human beings rather than some sort of object.

All of us in student government invite you to an open house Wednesday evening in your student center. We hope to meet as many of you as possible on a personal basis. Again, welcome to the Notre Dame student body.

The Observer

A student-run newspaper published on campus for over 100 years. The Observer's mission is to provide a diverse range of perspectives on campus life, and to serve as a platform for student voices. The Observer welcomes contributions from all students, including articles, essays, and creative writing. We are proud to continue our legacy of providing a space for students to express their ideas and opinions. Thank you for choosing The Observer as your source of campus news and culture.
Contemporary Arts Festival described

"Asking about the cultural life at Notre Dame is a rather unfair question. 'Cultural life' is a phrase that may be rich with connotations in some places,... but at Notre Dame it is a rather unfair phrase that may be rich with connotations in some places."

The above quotation from the 1969 Notre Dame yearbook aptly describes the cultural atmosphere at Notre Dame before the inception of Cinema '71, the Sophomore Literary Festival, and the Contemporary Arts Festival. Of these three organizations, CAF bears the greatest responsibility for developing and sustaining cultural awareness at Notre Dame, in that its scope is the broadest. The Contemporary Arts Festival is an independent, non-profit, student operated organization designed to bring outstanding artistic events to the Notre Dame-St. Mary's community. Following the tradition established by last year's festival, CAF will again present a year long performing arts series providing the students and faculty of Notre Dame and St. Mary's College with a concentrated look into what is happening in the arts today.

CAF was born five years ago as a small two week Spring festival of the arts. For 3 years it generated little enthusiasm among the student body. Then under the capable leadership of Richard Roddewig, the CAF expanded last year to span the entire academic year. Roddewig's festival brought a wide variety of artistic events to the campus representing the best in contemporary drama, dance, poetry, music, and film. Some of the outstanding events of past festivals include the Minneapolis Firehouse Theatre's presentation of Faust, the Chicago Symphony in concert, Lucas Fox and the Creative Associates, the Murray Louis Dance Company, Son House, the Lucas Moving Dance Company, the Luther Allison Blues Band, Tommy Flanders, Tom Paine an experimental play, the American Brass Quintet, and J. B. Hutto and his Blues Band. This year CAF under the direction of Michael Cervas will continue many of the traditions established by Roddewig, including the presentations of various film festivals, drama and dance performances, and folk, jazz, blues, and chamber music concerts.

In addition, the CAF this year will branch out into exciting new artistic experiences, including American mime, ballet, and improvisational drama. Some of the scheduled events for this year's festival include: a Blues Festival, September 11 and 12 in the Stepan Center, that will be filmed by the National Education Television Network as a documentary on Lightning Hopkins and the Blues; the San Francisco Mime Troupe, performing experimental theatre; the Lyric Theatre experimenting in drama, dance, poetry, and music; the National Players performing a festival of comedy, George Bernard Shaw's Arms and the Man and William Shakespeare's The Twelfth Night; other artistic events such as a Folk Festival, the American Ballet Theatre Players, the Gary Burton Quartet, and many other surprises.

The scope of the festival depends largely on the finances at the disposal of CAF. Because of serious financial difficulties, the university again cannot allocate any funds to the festival. Michael Cervas, chairman of CAF, said, "The CAF desperately needs support from the students and faculty of Notre Dame and St. Mary's College with a concentrated look into what is happening in the arts today."

Just $5 for the first semester
$8 for the whole year.

Keep daily tabs on what's happening at Notre Dame and St. Mary's.
Colleges and universities have been in the news lately. Notre Dame-St. Mary's is no exception. The Observer will bring you the latest every day. The latest news, sports, features and editorial opinion.

The Observer never forgets to write home.
The Rev. William A. Toohey, C.S.C., previously an assistant professor in Notre Dame's Theology department, has been appointed the director of campus ministry by Rev. Theodore M. Hesburgh, president of the University.

The change in title from "University chaplain" to "director of campus ministry" is meant to illustrate the fact that the whole Notre Dame community is involved in ministry, not just its clerical and religious members, Fr. Toohey explained.

"We have got to expand the concept of 'ministry' beyond the notion that it is 'what priests do,'" he commented. "We hope to develop a University-wide involvement marked by an expression of concern for one another."

Fr. Toohey was adamant in his desire to revamp the liturgy of the Mass, particularly in regard to Sacred Heart Church.

By working more closely with the rectors and resident assistants, we will attempt to affect their closer contact with students, to the degree that students will come to recognize them as sources of advice and assistance regarding individual problems and needs," he remarked.

He added that a bi-weekly training program for rectors will be established, designed to improve the counseling and preaching expertise of the rectors.

Fr. Toohey holds an M.A. in public speaking from Northwestern University, and his specialty has been homiletics, which he has taught both at Notre Dame and Moreau Seminary.

Fr. Toohey also revealed his intention to revamp the liturgy of the Mass, particularly in regard to Sacred Heart Church.

"We hope to introduce variegated liturgies featuring different styles and music, all to be done tastefully and creatively," he stated.

While enthusiastic about the prospects of his program, Fr. Toohey admitted that it would take time to formulate solutions to various problems.

"I feel, realistically, that it will probably take a year for me to involve myself with the students before I can actually appreciate their feelings and needs," he said.

Regarding his availability to students, Fr. Toohey observed that he would be "faced by events" to wherever students concerns are involved, citing masses for peace as an example of such events.

At all other times, he will be available in his office during most of the day and in the evenings.

Fr. Toohey can be located in room 101 in the Memorial Library, occupying quarters formerly used by the Urban Studies Institute. He also has a room on the first floor of the Presbytery, the building adjacent to Sacred Heart, to meet with students during weekends.

Dining hall tightens security

second helpings allowed

In order to provide Notre Dame students with a finer quality of food service, Edward T. Price, Director of Food Services, has assumed several new dining hall procedures to be inaugurated this semester.

Mr. Price revealed these procedures in a recent letter to each student.

According to Mr. Price, the outstanding change in the program will permit students to return for "seconds" on all items, with the exception of high-cost entrees, such as steak and choice ribs.

Illustrating his intention to exert "absolute control of all students entering the dining halls," Mr. Price disclosed that each student will be provided with a Student Dining Hall Identification Card, complete with a color photograph of each authorized student.

These I.D. cards will be prepared on Tuesday and Wednesday of this coming week.

In addition, Mr. Price noted that each student will be assigned a specific dining hall. No one will be allowed inside the dining hall unless properly authorized by a valid I.D. card, or by a purchased meal ticket.

Meal tickets for guests are available, and may be purchased from the Dining Hall office at the rate of one dollar for breakfast, one dollar and a half for lunch and two dollars for dinner.

Reaffirming his desire to provide students with the "best possible food service," Mr. Price added that neither dining hall utensils nor food may be removed from the dining rooms.

Further, as was customary last year, each student, upon finishing his meal, will be required to place his tray upon one of the racks provided.

Concerning service hours two slight changes have been enacted. At all other times for these meals, now beginning at 11:15 a.m. and 5:15 p.m., respectively.

Complete service hours are as follows: Monday through Saturday: Breakfast - 7:00-8:15; Continental Breakfast - 8:30-10:10; Lunch - 11:30-1:30; Dinner - 5:15-6:30; Sundays and holidays: Breakfast - 9:00-9:45; Lunch - 12:00-1:15; Dinner - 5:00-6:30.

Mr. Price stressed that, in order for the program to be successful, "the cooperation of everyone is necessary," and welcomed any suggestions for the improvement of Notre Dame food service.
Student Union to offer new services

Student Union Director Bob Pohl yesterday announced several new services that are to be offered this year. A central ticket booth located in what was previously the Fiesta Lounge, a co-operative book sale to be held sometime next week, the possibility of having a winter carnival and a spring auction are among those services to be offered.

The ticket office, built at the cost of $900, will sell tickets for all events at the Athletic and Convocation Center. Pohl said he hopes to have the Centrex system for Chicago ticket sales open sometime after the fall. These tickets are the only ones that would not be sold at cost.

The money for construction came from the LaFortune Student Center building improvement fund.

A flyer will be sent out to students next week. Pohl commented, adviser them to bring their books down to the Fiesta Lounge where they will be put on sale for several days, as part of the Student Union's book co-op.

The book, he explained, will be offered at whatever price the seller wishes, with the stipulation that 10% of the selling price be given to the co-op. Any unsold books will be left out for pickup by the owners for several days following the sale.

Pohl added that the Union was investigating the possibility of asking professors to order books for their courses through the co-op so that they could be offered at the lowest prices possible to the students.

He also mentioned the possibility of having a winter carnival around the end of February to "take up the slack after Mardi Gras." Pohl said Social Commission people would be "writing to other Mid-Western schools to find out how they improvised for ski slopes and such when they held carnivals."

The Union is also looking into the possibility of combining Grand Prix and An Tostal into a type of spring carnival where the halls would set up various booths and the Union would take care of the rides, Pohl claimed.

A spring auction is also being considered Pohl said. The Union plans to ask a local charity to co-sponsor the affair with them. Students and townspople will be asked to contribute articles to be sold, with the profit split between the Union and the charity. Pohl felt that the auction would probably "attract more to people downtown, rather than students" but felt if the auction was a success it would serve as a good base for an expanded event next year. Pohl also said that he felt the inclusion of a local charity might make merchants more susceptible to donating merchandise.

Pohl hopes to start a coffee shop in the Rathskellar as a place for students to stop by during the day and "have a cup of coffee, relax, and read a book." He planned to discuss the matter with Fr. Thomas Blantz, newly appointed Vice President in charge of student affairs as soon as possible.

Father Brown

assoc. Provost

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Vince Lombardi
dies of cancer

WASHINGTON (UPI) - Vince Lombardi, the gruff and demanding but compassionate master football coach who dedicated his life to winning, lost a 10 week fight against cancer Thursday. The 57 year old Brooklyn-born son of an Italian immigrant-butcher died at 7:12 a.m. EDT at Georgetown University Hospital with Marie, his wife of 30 years, at his bedside.

Lombardi, who became professional football's most successful coach while heading the Green Bay Packers, was in his second year as head coach and general manager of the Washington Redskins when he succumbed to fast spreading cancer that started in his intestines.

Lombardi had been doing this for a decade, and the administration of the U.S. Department of Health, Education, and Welfare has been doing this for a decade, and the administration of the U.S. Department of Health, Education, and Welfare.

Lombardi's funeral is scheduled for second. An inspiration first, and a winner.

Although Lombardi's family and his doctors had declined to discuss the gravity of his illness up until Wednesday, it was generally known in pro football circles that death was near. And when it came, expressions of surprise and admiration were universal.

But, as any Washington pundit knows, those are headline positions. The drudgery posts are filled with guys who would stamp a quizz list to "Name the Secretary of Commerce."

For over 20 years, at his bedside.

Lombardi was known mostly as a demanding taskmaster who expected nothing less than 100 per cent output from his players. He is totally committed to conservation (especially if the Rams are ahead), an environmentalist which has kept the Ram backfield a wilderness area with no parking or campsite permitted. A deer, partridge or other small animal would be as safe as a fullback in the same forest.

I checked this dedicated civil servant as he sat massivly in the sweat box that was the San Diego locker room last Saturday. The Secretary had put in a tough day at the office (even though Under Secretary Mitchell Johnon took care of the in-pat for the fourth quarter).

"Now goes the environment?" I asked this ranking Cabinet Officer. "I ache from the want to be left unattended," he said. "My ears ring a bit. But I notice the quarterback isn't bleeding and got no grass stains on him. I notice we had the ball 78 plays, and they had it 38." Like any good Administration servant, he couldn't resist pointing with pride, standing on the record, for resisting special interests.

The Los Angeles Rams are less a team than a cabinet.

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