President vows to stay involved at Notre Dame

By MEGHANNE DOWNES
News Writer

When Father Theodore Hesburgh stepped down as president of Notre Dame, he left his successor with two promises:

"I will do everything to leave the University in good shape and then get out of the way," University President Father Edward Malloy recalled Hesburgh saying.

"You follow the spirit, you make decisions, you have no regrets, you move on."

Edward Malloy
University president

Seventeen years later, Malloy intends to follow the tradition his predecessor established. He announced Friday his decision to step down as the president of Notre Dame.

The Board of Trustees elected vice president and associate provost Father John Jenkins to replace Malloy. He will become the 17th president of Notre Dame on July 1, 2005.

The Board also announced the appointment of current vice president and associate provost John Affleck-Graves as the next executive vice president.

Jenkins, who praised Affleck-Graves' election, said he was consulted during the search process regarding whether he would recommend Affleck-Graves, who has served as president since 1987, said he would step down in June 2005.

Associate provost calls choice a 'flattering request'

By CLAIRE HEININGER
News Editor

Fresh off a year-long stint of academic research and personal reflection as a visiting professor at the University of Chicago, Father John Jenkins returned to face another challenge — having 14 months to prepare to become Notre Dame's 17th president.

"It is part of my vocation, part of my call. I will give it everything I have to do the best I can."

John Jenkins
University president-elect

Many students were surprised when they learned about Malloy's decision to step down.

John Affleck-Graves was named executive vice president at a press conference Friday.

Affleck-Graves named to No. 3 post

Former associate provost becomes first lay executive vice president in ND history

By CLAIRE HEININGER
News Editor

For nearly a year after the resignation of Father Timothy Scully, University President Father Edward Malloy assumed the traditional duties of executive vice president in addition to his own — a move that ultimately allowed Notre Dame to follow its recent precedent of elevating both top officials at once.

Malloy said the Board of Trustees wanted to announce the choice of John Affleck-Graves — the first layperson to hold Notre Dame's third-ranking post — to coincide with the selection of the new president, as Father John Jenkins' input was instrumental in both the selection process and in Affleck-Graves' formal approval.

"At a certain point, I was asked my recommendation and enthusiastically supported [Affleck-Graves]," Jenkins said, adding that his formal endorsement was also solicited as a decision approached.

"responded with unbounded enthusiasm," he said. "Affleck-Graves is going to be a great executive vice president.

Affleck-Graves' appointment takes effect immediately, Malloy said. Jenkins and Affleck-Graves have worked closely for three years. While serving side by side as associate presidents, they learned about Malloy's decision to step down.
Malloy continued from page 1

who will now oversee the University's business and financial operations. This follows a trend as both Malloy and Malloy entered the office with their executive vice presidents, Fathers Edmund Hesburgh and Patrick McCartan, respectively.

Malloy, who stepped down as president, he does not intend to step

Malloy, who stepped down as president, he does not intend to step serving Notre Dame. 

I'm not retiring just shifting focus. I have no intention of doing anyway else. Father Hesburgh provides a great model - he got great things done.

Edward Malloy
University president

Executive VP continued from page 1

proves under University Provost Nathan Hatch, the pair developed a relationship over many years and their connection only grew in their future roles.

"It was a wonderful collaboration and also a good friend," Jenkins said.

Malloy stressed the importance of the president's ability to have a strong relationship with his executive vice president, whose duties include overseeing many financial aspects of the University.

Malloy's two previous executive vice presidents received positive reviews from the University community.

"I don't think I could have asked for a better job. I don't think I could have asked for a better person," Jenkins said.

"Malloy, who stepped down as president, he does not intend to step serving Notre Dame.

"I'm just showing that shifting focus. I have no intention of doing anyway else. Father Hesburgh provides a great model - he got great things done.

Edward Malloy
University president

Jenkins continued from page 1

Jenkins, a Holy Cross religious superior of priests and brothers at Notre Dame from 1997 to 2000, has served as Notre Dame's president since 1987- is a rare breed in a variety of not-for-profit organizations.

"I do not expect to continue my writing projects until I retire, as he has done great things.

Edward Malloy
University president

President-elect John Jenkins shakes hands with University President Father Edward Malloy at a press conference Friday afternoon.

Notre Dame is in good hands with John Jenkins as president, the University's executive academic background - which also includes two philosophy degrees from Oxford University and leadership roles on Notre Dame's Academic Council and Board of Trustee Members, Jenkins will prove equally as much as he moves forward into the presidency. Pointing to the award-winning teaching efforts of Affleck-Greggs, Jenkins emphasized the University's commitment to outstanding undergraduate education and said he would emulate Malloy in seeking advice from his former colleagues.

"It's a wonderful chance to learn," Jenkins said of outside committees in which he plans to participate and the collaborations he plans to have in preparation for taking office. "That's what Father Malloy suggested - talking to other people is a great thing to do.

Remembering his own start in the administration - "I thought I knew the University inside out, but I didn't know that there were whole offices I didn't know existed," Malloy said, meaning that he hadn't looked far enough to understand the University's finances.
Jenkins will follow Malloy’s plan
Trustees approve “Notre Dame 2010: Fulfilling the Promise”

University President Father Edward Malloy listens to President-elect John Jenkins Friday afternoon. The Board of Trustees approved Malloy’s “Notre Dame 2010: Fulfilling the Promise,” a plan which Jenkins said he intends to make sure is implemented.

By MEGHANNE DOWNES
News Writer

Though University President-elect Father John Jenkins did not outline a specific plan for when he takes over as president July 1, 2005, he reiterated several times his commitment to the recently approved strategic plan and his desire to see its successful completion.

“We do have a strategic plan here, a very ambitious one,” Jenkins said. “I intend to move forward even more as a research university, as an undergraduate institution and as a premier Catholic university.”

The plan, “Notre Dame 2010: Fulfilling the Promise,” calls for the reaffirmation of great teaching, an emphasis on research and graduate education and the promotion of Catholic intellectual life.

Jenkins will spend the next academic year working closely with University President Father Edward Malloy to learn more about the dynamics of the job and how to move the University forward with respect to this strategic plan.

Malloy, who as an administrator has played a role in the University’s past three strategic plans, said this plan is a continuation of the previous two.

Citing the strengths of the undergraduate and graduate student body, the faculty and Notre Dame’s resources, Malloy added that Notre Dame’s future is bright and that the objectives outlined in this plan, while realistic but challenging, will be realized.

“I will look back over this period as a chance for us to build on the outstanding tradition [where we can’t make our mark as a research institution and a place where our professors and graduate programs are aspiring to be top-notch],” Malloy said.

Though Malloy will no longer be leading the efforts for the completion of the plan and directing Notre Dame’s future after June 2005, he said he has great confidence in his successor Jenkins.

To guide Notre Dame into the future and to see this plan realized, Jenkins will be relying heavily on his provost, Nathan Hatch, and executive vice president, John Affleck-Graves.

“Monk has been a wonderful example, saying our priority is to be a great Catholic university,” John Affleck-Graves executive vice president. Affleck-Graves reiterated Jenkins’ commitment to Malloy’s vision for the future of Notre Dame, specifically with regards to teaching and research.

“For if we can drive excellence, if we can achieve excellence in and to see this plan through to its successful completion,” Jenkins said.

Many Notre Dame students were surprised Friday when they learned University President-elect Father Edward Malloy will step down in 2005 and be replaced by Father John Jenkins.

Sophomore Erica Williams said she didn’t expect the announcement, which was formally made at an afternoon press conference.

“I never thought it would ever happen,” Williams said. “I thought the review of his performance was kind of a farce.”

“Honestly, I had no clue that he resigned,” sophomore Rebecca Eckstein said.

But not all students were caught off-guard by the news.

Junior Larry Banda said Malloy’s review had recently been a major topic of discussion among his co-workers at the First Year of Studies offices.

“I think people saw it coming,” Banda said. “It didn’t come as a total surprise, especially at [the First Year of Studies].”

“I’ll be interesting to see someone step up and take the University in a new direction.”

Freshman Molly Eyerman praised Malloy, but she looks forward to Jenkins’ presidency.

“[Malloy] has had a good run here, but it’ll be good to get some new leadership in and see what [Jenkins] can do for the university,” Eyerman said.

Many students, like senior Joe Friel, expressed hope that Jenkins, currently an associate provost, will make undergraduate education a focus of his administration.

“There should be a commitment to undergraduate teaching,” Friel said, “even in the face of pressure for graduate programs and research.”

Senior Kurt Copper agreed, saying that commitment should be Jenkins’ top priority.

“A president should, first and foremost, focus on the quality of education this university provides,” Copper said. “This is an academic institution that is only as good as the students it graduates.”

Senior Danielle Carducci said administrators should be careful not to emphasize research at the expense of teaching.

“While it is important that Notre Dame be a great research university, I don’t think it should be a top priority,” Carducci said. “Professors should focus on teaching, not research.”

Freshman Chris Sebastian said he hopes Jenkins’ tenure is marked by Notre Dame’s national prominence.

“We should focus on getting Notre Dame back to the mystique [I used to have],” Sebastian said, “it kind of seems like we’ve fallen off the radar a bit.”

Jenkins said after his introductory press conference that he looks forward to moving out of Sorin Hall and into Keenan Hall — which prompted a slew of positive responses from many Keenan residents.

“It’ll be interesting to see someone move in and see the University in a new direction.”

Larry Banda junior
The Observer • NEWS

Saturday, May 1, 2004

February 5, 1990
The University announces a contract with NBC to broadcast all Notre Dame home football games. The contract meant national exposure for the University as well as millions in revenue that greatly helped the financial aid endowment. Since the inception of the contract, over 1,200 students have received more than $12 million in aid from the revenue.

September 23, 1987
The University cancels classes as activities including a Mass, Convocation, academic procession and student reception commemorate Malloy's presidency.

September 12, 1995
The Mendoza College of Business opens.

1986

July 1988
The administration changes the alcohol policy. After a year of receiving recommendations from students and task force members, the University issued a new alcohol policy barring alcohol at hall formals. The new policy was finalized during a five-day meeting of 12 University officers.

July 1987
Malloy officially takes office and replaces Father Theodore Hesburgh as Notre Dame's president.

Fall 1988
Malloy proved himself to be a rare exception among the nation's university presidents by continuing to teach throughout his tenure. Aside from his first year in office, Malloy has taught one freshman seminar in both the fall and spring semesters.

November 4, 1986
Father Edward Malloy is elected by the Board of Trustees as Notre Dame's 16th president.

August 22, 1987
The Gay and Lesbian Alumni Association (GALA) begins, unaffiliated with the University, as a group for homosexual students who felt alienated during their time on campus. The group later came into conflict with Malloy after it was banned from publishing ads in The Observer.

September 2, 1987
The University cancels classes as activities including a Mass, Convocation, academic procession and student reception commemorate Malloy's presidency.

September 12, 1995
The Mendoza College of Business opens.

1997

Concern under which merchan-time as p. Notre D univ for the me products to actual condit products.

May 1, 1997
The University announces the “Generations” largest fundraising in history of Catholic high. Although the University goal of $767 million, over $1 billion four years raised is used later to scholarship funds, ad facult positions and quality of University
March 13, 2000
Malloy announces Kevin White as the University's 11th athletic director and the first to report directly to the University's president rather than the executive vice-president. White's hiring came after a restructuring of the University's athletic department, including the resignation of athletic director Michael Wadsworth and the removal of Father William Beauchamp from all athletic duties.

Fall 2002
The University unveils its latest campus plan, which focuses on maintaining the pedestrian-friendly nature of campus, addressing parking concerns, improving the quality of residential life and initiating the creation of a college town style complex.

March 18, 2002
University announces changes to its alcohol policy. The revised policy, presented in response to results from a student survey on alcohol that began in 2000, included a ban on hard alcohol in residence halls and in-hall dances. It also included a rewriting of the tailgating policies to permit of-age students to drink in designated parking lots on home football weekends. Previously, the University banned alcohol from hall formals during a Board of Trustees meeting in July 1988.

December 2, 2001
Bob Davie is fired as the University's football coach after two losing seasons in the past three years. Davie served as football coach for five years, compiling a 35-25 record — the third lowest winning percentage in Irish history. During his time as head coach, the football program suffered its first-ever sanctions, when former players were found to have had inappropriate relations with booster Kim Dunbar during Lou Holtz's time as head coach.

February 5, 1999
Malloy says that the decision of the Board of Trustees to vote against joining the Big Ten affirmed Notre Dame's unique identity. "Notre Dame has a core identity: Catholic, private and independent. An association with the Big Ten would only involve one element of that identity, independence."

April 30, 2004
Malloy announces that he will step down as Notre Dame president. Father John Jenkins is named as Malloy's successor.
Process differed from Malloy search
Jenkins marks only second time Trustees pick president

By MATT LOZAR
News Writer

The election of Father Edward Malloy to succeed Father Theodore Hesburgh as President was the culmination of a four-year public storyline.

This time, nobody knew anything about the process. Hesburgh announced his intentions not to seek another term when the Board of Trustees elected him for his seventh term in 1982. After becoming the 15th president in Notre Dame history in 1952, Hesburgh knew how it was the University's top official was coming to an end.

"Father Ted had almost stepped down at one time previously when he was asked to stay on, so I think in that case, [there] was much less certainty about which way to go," University spokesman Matt Storin said. "He had been president 35 years, and it was a process that was a better part of a year.

"But I think a lot of the difference was what was made public and what happened in the public.

Malloy was asked to step up with his desires to step down as University President, but he never made a strong public claim for the Board to re-elect him for another five-year term.

Indications were pointing that he was ready to move on.

"I'm not seeking to stay on, because I think that should be the decision of the Board wants in terms of what the future has in store," Malloy said in an article published in The Observer on April 23.

The process for finding candidates to become president of the University begins with a formal presidential candidate recommendation to the nominating committee by Father David Vitarelli—then the official suspect of the Indiana Province of the Congregation of Holy Cross. The nominating committee is comprised of seven to 10 Trustees and chaired by the Board chairman.

Former Board chairman Thomas Carey went to the student body in 1989, he formed a committee of five students to provide input on the selection of Hesburgh's successor. The students' committee formed a report for the board gathering opinions from students across campus.

Administrators and faculty also were consulted in the process. Storin said the Board considered making the process more public like the process was when he was Hesburgh, but felt it was best to just make an announcement when a candidate was officially in. Father Theodore Hesburgh and Malloy, he felt it was best already to make an announcement when a candidated was officially in. Storin said.

"I think that they felt it was better to try to make a decision and get all of the suspense out of the way," Storin said.

In the weeks prior to the final decision in 1986, trustees confirmed there were five leading candidates to succeed Hesburgh.

"I think they felt it was better to make a decision and get all of the suspense out of the way," Matthew Storin University spokesperson

A YEAR IN REVIEW

May 2
Father Timothy Scully announces he will resign from his position as executive vice president.

June 20
Indiana Province of the Congregation of the Holy Cross elects Father David Tyre as the new provincial superior.

2000-04 Academic Year
Father John Jenkins takes a sabbatical from Notre Dame and is a visiting professor at the University of Chicago.

December 26
The selection committee meeting Thursday and Friday to name an executive vice president.

January 4
The Board makes no announcements concerning the president.

February 5-6
February 5-6
The Board makes no announcements concerning the president.

April 23
The Board announces Malloy will step down as University president, June 30, 2005, and Jenkins will replace Malloy.

Notre Dame must truly be a Catholic university

In his 1989 address to Catholic universities, Pope John Paul II made a strong declaration on the "crisis" facing the world's institutions of higher learning:

"It is a crisis not so much of means as of identity, purpose and of values.

Nowhere is this more true than at Notre Dame, often known as "the place where the Church does its thinking."

In its administrators have a solemn responsibility to reflect that thinking in done in the context of a well-formed institutional conscience.

Father's development of a strong voice into a Notre Dame character.

"Notre Dame must truly be a Catholic university..."
Three top academic slots now unfilled

Provost's office decimated by departures of Jenkins, Affleck-Graves and Mooney

By JOE TROMBELLO

With Father John Jenkins named as the next University president, John Affleck-Graves named as executive vice president and Carol Mooney named as Saint Mary’s president, all three of Notre Dame’s vice president and associate provost positions are vacant.

According to Mary Pugel, the executive assistant to the provost, these vacancies will not directly affect the critical functions of the office but will force remaining members to take on additional work.

University President Father Edward Malloy “said that the loss of Mooney, Affleck-Graves and Jenkins would keep Provost Nathan Hatch busy.

“The top three officers in the provost’s office are going somewhere else,” he said. “That creates pressure on Nathan as provost.”

Malloy said that Hatch, the University’s second-ranking officer, is “already in the process of looking for candidates for the positions,” and noted that the Board of Trustees’ executive committee, who must approve any nominations, can do so between the BOT’s regularly scheduled meetings.

An extensive search for Mooney’s replacement is being conducted with the help of a search consultant to interview candidates both inside and outside of the University, and Pugel said that Hatch hopes to make a decision on this position mid-May.

Pugel said that Hatch will now also have to focus his attention on searching for candidates for the other two vacancies.

“[H]e will immediately be turning his attention to the other two positions,” Pugel said. “That will be one of his top priorities. They’ll certainly receive immediate attention because they are key positions within the office.

Although Pugel said she is unaware of the specifics of the search process—including a possible timeline or the use of a consultant—for Jenkins and Affleck-Graves’ replacements, she said it is Hatch’s policy to find the best candidate possible.

“[H]e always looks to the best possible person,” Pugel said. “Sometimes (a search process) might take a little longer. Whoever he will [will be] the best person, whether internal or external (to the University).”

Pugel said that although Hatch makes the final decision on the replacements for each position, she expects that he will be in consultation with both Jenkins and Malloy.

She also noted that Hatch would probably turn to other members of the office to fulfill some of the core duties and anticipated some projects of lesser priority would need to be set aside.

“As necessary, I’m sure Hatch will look to other people in the office to take up the slack. I’m sure that some other projects… would need to be put aside,” Pugel said.

But she said critical areas will not be affected.

“Anything that would impact faculty decisions — any critical areas that someone would need to have a decision on — those will be made,” Pugel said.

As Jenkins has been on leave this academic year, Pugel noted that associate provost Maura Ryan fulfilled many of his responsibilities in his former associate provost and vice president position.

Pugel said that although Jenkins, Mooney and Affleck-Graves may have the same job title, their responsibilities differ.

“Each the jobs have the same responsibilities,” she said. “Each of the positions calls for some different set of skills.”

Pugel said that Mooney was primarily responsible for faculty issues such as tenure and promotion, faculty grievance and faculty well-being. Affleck-Graves’ duties included “academic budget issues, academic space utilization and information technology” while Jenkins was responsible for “undergraduate education and international studies.”

Hatch could not be reached for comment.

Contact Joe Trombello at jtrombelo@nd.edu

Trustees respond favorably to Lao’s report

Student government requests $1 million programming endowment

By MATT BRAMANTI

Former student body president Jeremy Lao and vice president Emily Chin presented a report to the Board of Trustees Thursday.

Under the proposal, the endowment would be expected to generate about $50,000 a year, which would be used to fund big-ticket concerts, speakers and other events.

Chin said the trustees responded favorably to the idea.

“They really liked the endowment,” she said. “They thought our students definitely needed it.”

Chin said the trustees directed student government officials to pursue their proposal through the Office of Student Affairs and vice president for student affairs Father Mark Poorman.

“They asked us to work with Father Poorman on setting up a formal campaign,” Chin said.

Chin acknowledged there was no firm commitment from the trustees to fund the endowment, but she remained optimistic that the board would eventually approve the plan.

“They were in full support of the idea,” she said.

Lao agreed, but said the project will take more time than was initially expected, as student leaders will integrate the endowment proposal into the University’s strategic plan, entitled “Notre Dame 2010: Fulfilling the Promise.”

“It’s going to be a longer-term project,” Lao said. “The board would like to take the approach of creating an endowment that would align itself with the University’s mission.”

Lao said a current sophomore or junior could see significant developments in the creation of an endowment.

Lao, a rising senior, said he will work with new student body president Adam Immendorf and vice president Karl Bello to push the endowment.

“I’m going to be still around next semester,” Lao said. “Adam and Karl have already extended me an offer to keep working on this project.”

He also raised the possibility of receiving more funding from the board, saying that high-dollar events will require more funding.

“We want enough to bring in the really big names and the really big acts,” Lao said. “We’re going to need more.”

Contact Matt Bramanti at mbramanti@nd.edu
It's the right time to say goodbye

Every good leader needs an impeccable sense of timing. Stay too briefly, and questions will always remain about what more could have been accomplished. Stay too long, and the welcome fades. Departing University President Father Edward Malloy made neither mistake when he chose to step down at the end of his 18th year in office — a tenure that should not be questioned in its achievements, its longevity or its leadership.

Malloy was a fresh face with a daunting task when he succeeded President Emeritus Father Theodore Hesburgh in 1987 — a tough act to follow by any standard. Yet Malloy not only upheld his predecessor's standard of excellence, he also modernized it during an unmatchted period of growth in the University's history. The academic reputation skyrocketed, with average SAT scores rising from 1240 to 1360. The endowment multiplied, growing from $330 million to more than $3 billion. Buildings went up across campus, notably Rolfs Sports Recreation Center, the new DeBartrico Center for the Performing Arts, and dorms on both DeBartolo and West Quad. The faculty increased by more than 500. The diversity of the student body both racially and economically — improved dramatically.

Internationally, Notre Dame students have made their mark on the world. This University named after Mary, the Mother of Jesus, has always flourished internationally. Notre Dame has students from foreign countries are also expected to make up three percent of the class of 2008 — a reflection of the University's ascent worldwide prominence.

Malloy himself is also far more recognizable than when he began. Known across campus for his Sorin Hall residence, basketball prowess and ubiquitous nickname, "Malky" stands out in the University community as an individual, not just an administrator.

However, with these personal and institutional strides came struggles, such as NCAA sanctions imposed in 2000 and a severely decreased endowment in 2002 that led to budget cuts across the board.

As eventual as his tenure has been, Malloy recognized that it was nearing its natural conclusion. In asking the Board of Trustees to evaluate his performance, he exhibited an unselfishness and concern for the wider University community, yet did not hesitate to clearly inform them that he was ready to move on to another phase of his life.

Malloy said the solid advice and spiritual guidance he received during his decision process led him to the realization that his heart — while always with the University — was no longer in the President's Office. He knew stepping down was the right choice.

What remains to be seen is whether Father John Jenkins is a better choice for the next president. His years in the academic and academic background made him a strong candidate, and the insight he gains from Malloy over the coming year will be invaluable as he begins to grasp the role he will play in the University's future.

Jenkins has promised to realize Malloy's vision for Notre Dame — and he will need the judgment, the tenacity and the timing to do it.

Letters from the leaders

To the Notre Dame community:

It is a great honor, as well as a tremendous responsibility, that the Trustees have bestowed on me in making me president-elect of this great University. It is, at once, exciting and humbling.

All of us — faculty, students, alumni and friends of Notre Dame — are blessed to be part of one of this nation's truly outstanding universities, and the world's finest Catholic institution of higher learning.

In very general terms, my hope and goal is to continue the wonderful upward trajectory set by Father Malloy, Father Hesburgh and their 14 predecessors. I look forward to working with Father Malloy in the coming year to prepare myself to take on this responsibility.

As the 17th president, I know that in the years to come, the challenges before us will be many, but so too, are the resources, Principal among them are the faith we have as a community in a loving God and our own dedication to service the mission of Our Lady's University.

I want to thank the Board of Trustees for the tremendous honor of leading Notre Dame, and I pledge that I will give every bit of my talent and dedication to move her forward as a university dedicated to the very best combination of undergraduate teaching, research and service, all in concert with a never-ending commitment to our Catholic identity and ideals.

As we work together as he begins to grasp the role he will play in the University's future, I ask for your prayers and promise that you will be in mine.

John Jenkins
President-elect of the University of Notre Dame
April 30, 2004

THE OBSERVER
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Observer Poll
What do you think of the Board of Trustees' decision to elect

Father John Jenkins as the 17th president of Notre Dame?

Vote at www.ndsmcobserver.com

John Jenkins
President-elect of the University of Notre Dame
April 30, 2004

Quote of the Day
"I dreamed of working at Notre Dame in whatever capacity I could. That's my dream... The very flattering request to serve as president was a specific way to move forward with that dream."

Father John Jenkins
University president-elect