Monk moves on
Jenkins will succeed Malloy after June 2005

President vows to stay involved at Notre Dame

By MEGHANNE DOWNES
News Writer

When Father Theodore Hesburgh stepped down as president of Notre Dame, he left his successor with two promises.

"I will do everything to leave the University in good shape and then get out of the way," University President Father Edward Malloy recalled Hesburgh saying.

"You follow the spirit, you make decisions, you have no regrets, you move on." - Edward Malloy, University president

He will become the 17th president of Notre Dame on July 1, 2005.

The Board also announced the appointment of current vice president and associate provost John Affleck-Graves as the next executive vice president.

Jenkins, who praised Affleck-Graves' election, said he was consulted during the search process regarding whether he would recommend Affleck-Graves, which he said was "a flattering request." - John Jenkins, University president-elect

Affleck-Graves named to No. 3 post

Former associate provost becomes first lay executive vice president in ND history

By CLAIRE HEININGER
News Editor

For nearly a year after the resignation of Father Timothy Scully, University President Father Edward Malloy assumed the traditional duties of executive vice president in addition to his own — a move that ultimately allowed Notre Dame to follow its strategic plan.

As new administrators prepare to take over, an Observer senior hopes that Notre Dame will maintain its Catholic identity.

Many students were surprised when they learned about Malloy's decision to step down.

While Malloy will step down in 14 months, the Board of Trustees approved his most recent strategic plan.

The process that resulted in Jenkins' appointment was unlike any other Notre Dame presidential search.

As new administrators prepare to take over, an Observer senior hopes that Notre Dame will maintain its Catholic identity.

The provost's office has worked closely for three years. While serving side by side as associate

Affleck-Graves — the first layperson to replace Malloy, who has served as president since 1987, said he would step down in June 2005.

University President Father Edward Malloy, left, talks with President-elect Father John Jenkins after the Board of Trustees announced Jenkins' appointment. Malloy said the Board of Trustees announced Jenkins' appointment to coincide with the selection of the new president, as Father John Jenkins' input was instrumental in both the selection process and in Affleck-Graves' formal approval.

"I will do everything to leave the University in good shape and then get out of the way. "University President Father Edward Malloy stepped down as president of Notre Dame, he left his successor with two promises. "I will do everything to leave the University in good shape and then get out of the way," University President Father Edward Malloy recalled Hesburgh saying. "You follow the spirit, you make decisions, you have no regrets, you move on." - Edward Malloy, University president

University President Father Edward Malloy, left, talks with President-elect Father John Jenkins after the Board of Trustees announced Jenkins' appointment. Malloy, who has served as president since 1987, said he would step down in June 2005.

Affleck-Graves — the first layperson to replace Malloy, who has served as president since 1987, said he would step down in June 2005.

Malloy said the Board of Trustees wanted to announce the choice of John Affleck-Graves — the first layperson to hold Notre Dame's third-ranking post — to coincide with the selection of the new president, as Father John Jenkins' input was instrumental in both the selection process and in Affleck-Graves' formal approval.

"At a certain point, I was asked my recommendation and I enthusiastically supported Affleck-Graves," Jenkins said, adding that his formal endorse-ment was also solicited as a decision approached.

"I responded with unbounded enthusiasm," he said. "Affleck-Graves is going to be a great executive vice president."

Affleck-Graves' appointment takes effect immediately, Malloy said.

Jenkins and Affleck-Graves have worked closely for three years. While serving side by side as associate
continued from page 1

who will now oversee the University’s business and financial operations. This follows a trend as both Hesburgh and Malloy entered the office with their executive vice presidents, Fathers Edward Malloy and Michael Beauchamp, respectively.

Though Malloy, stepping down as president, does not intend to stop serving Notre Dame. “I’m not retiring, just shifting focus. I have no intention of going anywhere else,” Malloy said, later adding, “I think that all of us recognize, especially when you are a religious community, that you live under obedience and what God calls you to do at a given moment in your life.”

Malloy said when he officially steps down on July 1, 2005, he probably will shed a few tears when he departs the fourth floor office for the last time as president and chief executive officer. “I don’t want to mark all the great memories he has as president,” said his chief of staff. Malloy he decided at its October 2003 meeting of its intent to step down at the conclusion of his current term in January 2006.

Malloy said he also hopes to continue teaching and serving on the boards of various not-for-profit organizations. “I certainly want to imitate all the success Monk has had,” Jenkins said. “I will work closely with Monk to learn what he has done to move this University during his tenure as president. Notre Dame completed the Generations campaign that raised $1 billion, increased student body diversity, restructured academic and faculty priorities to emphasize research, renewed financial aid, made major capital improvements and increased the academic profile of its students.”

While Notre Dame saw great success under Malloy, his tenure was not without its blemishes. In 2000, the football team received its first sanction from the NCAA after it was discovered that Lou Holtz’s era booster Kim Dunbar inflated athletic department money and gifts, which resulted in NCAA violations. Due to a struggling economy, the athletic program no longer provides dramatic in 2002 leading to the resignation of the athletic director and new athletic building and post office. Additionally, University staff were decreased, with the exception of the financial aid.

But the numerous accomplishments during Malloy’s 17-year tenure over shadowed its problems. “All one needs to do is to tour our campus, consult the rankings, examine our finances, our faculty credentials, and meet with students to realize our aspiration to become one of the world’s preeminent and most influential Catholic universities,” Malloy said. Jenkins said that today’s announcement was bittersweet, he does look forward to taking a Sabbatical and expects to continue his writing projects and teaching. “I never would have imagined when I first took the job that I’d still be doing it,” Malloy said.

Malloy said that being Notre Dame’s president since 1987 — is a rarity among university presidents, who often are replaced frequently than at Notre Dame. In the past 51 years, only two people — Hesburgh and Malloy — have held the title of Notre Dame’s top office.

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"I’m kind of the grey beard on the block when I go to presidential meetings," Malloy said after adding, "I think that all of us recognize, especially when you are a religious community, that you live under obedience and what God calls you to do at a given moment in your life." Malloy said when he officially steps down on July 1, 2005, he probably will shed a few tears when he departs the fourth floor office for the last time as president and chief executive officer. "I don’t want to mark all the great memories he has as president," said his chief of staff. Malloy he decided at its October 2003 meeting of its intent to step down at the conclusion of his current term in January 2006.

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Jenkins will follow Malloy’s plan

Trustees approve “Notre Dame 2010: Fulfilling the Promise”

By MEGHANNE DONWES
News Writer

Though University President-elect Father John Jenkins did not outline a specific plan for when he takes over as president July 1, 2005, he reiterated several times his commitment to the recently approved strategic plan and his desire to see its successful completion.

“We do have a strategic plan here, a very ambitious one,” Jenkins said. “I intend to move forward even more as a research university, as an undergraduate institution and as a premier Catholic university.”

The plan, “Notre Dame 2010: Fulfilling the Promise,” calls for the reaffirmation of great teaching, an emphasis on research and graduate education and the promotion of Catholic intellectual life.

Jenkins will spend the next academic year working closely with University President Father Edward Malloy to learn more about the dynamics of the job and how to move the University forward with respect to this strategic plan.

Malloy, who as an administrator has played a role in the University’s past three strategic plans, said this plan is a continuation of the previous two.

Citing the strengths of the undergraduate and graduate student body, the faculty and Notre Dame’s resources, Malloy added that Notre Dame’s future is bright and that the objectives outlined in this plan, while realistic but challenging, will be realized.

“I will look back over this period as a chance for us to build on the outstanding tradition [where we can’t] make our mark as a research institution and a place where our professors and graduate programs are aspiring to be top notch,” Malloy said. “Though Malloy will no longer be leading the efforts for the completion of the plan and directing Notre Dame’s future after June 2005, he said he had great confidence in his successor Jenkins.

To guide Notre Dame into the future and see to plan realization, Jenkins will be relying heavily on his provost, Nathan Hatch, and executive vice president, John Affleck-Graves.

“Monk has been a wonderful example, saying our priority is to be a great Catholic university.”

John Affleck-Graves executive vice president

Malloy said that historically these top three officers have collaborated on nearly all issues involving the direction of the University.

“You can take for granted that those three officers will be in each others’ company constantly and all the fundamental things will have to at least go through them,” Malloy said.

A significant portion of this plan addresses academic issues, and its success will be greatly impacted by the new officers as both Jenkins and Affleck-Graves previously served in Hatch’s office as vice presidents and associate provosts. Coupled with the objectives outlined in this strategic plan is the funding needed to accomplish it. Affleck-Graves, who is a finance professor and holds a Ph.D. in finance, will be directing the capital campaigns and will be assisted by chief investment officer Scott Malpass and vice president of finance John Sejdani, whose leadership he praised.

This strategic plan also emphasizes Notre Dame’s commitment to its Catholic identity. Though Affleck-Graves is a Catholic layperson and Hatch is a member of the Christian Reformed Church, Jenkins did not see this as an impediment to Notre Dame’s progress or towards the University’s relationship with the Congregation.

“I think the wonderful thing about Notre Dame is that you have priests and lay people working together on a common issue,” Jenkins said.

“While it is important that Notre Dame be a good research university, I don’t think it should be a top priority,” Carducci said. “Professors should focus on teaching, not research.”

“The University President-elect is marked by Notre Dame’s national prominence. "We should focus on getting Notre Dame back to the mystique (if used to carry).”

“Everyone knows that Monk was in Sorin, so there’s certainly a comparison, but it will really be a part of Keenan Hall,” Boyle said. “It can only be a good thing.”

By MATT BRAMANT
Senior Staff Writer

Many Notre Dame students were surprised Friday when they learned University President-elect Father John Jenkins will step down in 2005 and be replaced by Father John Malloy.

Sophomore Erica Williams said she didn’t expect the announcement, which was formally made at an afternoon press conference.

“I never thought it would ever happen,” Williams said. “I thought the review of his performance was kind of a farce.”

“Honestly, I had no clue that he resigned,” sophomore Rebecca Eckerman said.

But not all students were caught off-guard by the news.

Junior Larry Banda said Malloy’s review had recently been a major topic of discussion among his co-workers at the Flaherty and Company offices.

“I think people saw it coming,” Banda said. “It didn’t come as a total surprise, especially at [the First Year of Studies].”

“We’ll be interesting to see someone step up and take the University in a new direction.”

Freshman Molly Eymean praised Malloy, but said she looks forward to Jenkins’ presidency.

“(Malloy) has had a good run here, but it’ll be good to see someone take over and see what (Jenkins) can do for the university.” Eymean said.

Many students, like senior Joe Friol, expressed hope that Jenkins, currently an associate provost, will make undergraduate education a focus of his administration.

“There should be a commitment to undergraduate teaching,” Friol said, “even in the face of pressure for graduate programs and research.”

Senior Kurt Copper agreed, saying that commitment should be Jenkins’ top priority.

“A president should, first and foremost, focus on the quality of education this university provides,” Copper said. “This is an academic institution that is only as good as the students it graduates.”

Senior Danielle Carducci said administrators should be careful not to emphasize research at the expense of teaching.

While it is important that Notre Dame be a good research university, I don’t think it should be a top priority,” Carducci said. “Professors should focus on teaching, not research.”

Freshman Chris Sebastian said he hopes Jenkins’ tenure is marked by Notre Dame’s national prominence.

“We should focus on getting Notre Dame back to the mystique (if used to carry),” Sebastian said. “It kind of seems like we’ve fallen off the radar a bit.”

Jenkins said after his introductory press conference that he intends to move out of Sorin Hall and into Keenan Hall — which prompted a slew of positive responses from many Keenan residents.

“I think it’ll be a good opportunity to get to know him on different levels,” Keenan vice president Kevin Fusner said. “Obviously we’ll get to know him through the policies and changes he makes, but this will give us a good opportunity to get to know him personally.”

Keenan sophomore Joe Boyle suggested that Jenkins’ presence would parallel Malloy’s residence in Sorin Hall, where the University President was known as “Monk Hoops” — pick-up basketball games with the dorm’s residence — in the early years of the former Irish varsity basketballKeenan Hall’s presidency.

“Everyone knows that Monk was in Sorin, so there’s certainly a comparison, but it will really be a part of Keenan Hall,” Boyle said. “It can only be a good thing.”

Contact Matt Bramanti at mbramant@nd.edu
The Observer ♦ NEWS
Saturday, May 1, 2004

Father Edward Malloy is elected by the Board of Trustees as Notre Dame's 16th president.

February 5, 1990
The University announces a contract with NBC to broadcast all Notre Dame home football games. The contract meant national exposure for the University as well as millions in revenue that greatly helped the financial aid endowment. Since the inception of the contract, over 1,200 students have received more than $12 million in aid from the revenue.

September 23, 1987
The University cancels classes as activities including a Mass, Convocation, academic procession and student reception commemorate Malloy's presidency.

September 6, 1987
The Irish football team its first game in the renovated and expanded Notre Dame Stadium. The expansion added 20,000 seats, increasing seating capacity to 83,000.

September 12, 1995
The Mendoza College of Business opens.

July 1, 1987
Malloy officially takes office and replaces Father Theodore Hesburgh as Notre Dame's president.

July 1988
The administration changes the alcohol policy. After a year of receiving recommendations from students and task force members, the University issued a new alcohol policy barring alcohol at hall formals. The new policy was finalized during a five-day meeting of 12 University officers.

July 1988
Malloy proved himself to be a rare exception among the nation's university presidents by continuing to teach throughout his tenure. Aside from his first year in office, Malloy has taught one freshman seminar in both the fall and spring semesters.

Summer 1993
The Gay and Lesbian Alumni Association (GALA) begins, unaffiliated with the University, as a group for homosexual students who felt alienated during their time on campus. The group later came into conflict with Malloy after it was banned from publishing ads in The Observer.

Summer 1993
Concern under which merchants time as p

May 1, 1997
The University announces the "Generations" largest fundraising in history of Catholic high Although the University goal of $767 million, over $1 billion four ye

November 7, 1995
Ground is broken on renovations to Notre Dame Stadium.

September 12, 1995
The Mendoza College of Business opens.
Malloy's Tenure at Notre Dame

March 13, 2000
Malloy announces Kevin White as the University's 11th athletic director and the first to report directly to the University's president rather than the executive vice-president. White's hiring came after a restructuring of the University's athletic department, including the resignation of athletic director Michael Wadsworth and the removal of Father William Beauchamp from all athletic duties.

Fall 2002
The University unveils its latest campus plan, which focuses on maintaining the pedestrian-friendly nature of campus, addressing parking concerns, improving the quality of residential life and initiating the creation of a college town style complex.

March 18, 2002
University announces changes to its alcohol policy. The revised policy, presented in response to results from a student survey on alcohol that began in 2000, included a ban on hard alcohol in residence halls and in-hall dances. It also included a rewriting of the tailgating policies to permit of-age students to drink in designated parking lots on home football weekends. Previously, the University banned alcohol from hall formals during a Board of Trustees meeting in July 1988.

December 2, 2001
Bob Davie is fired as the University's football coach after two losing seasons in the past three years. Davie served as football coach for five years, compiling a 35-25 record—the third lowest winning percentage in Irish history. During his time as head coach, the football program suffered its first-ever sanctions, when former players were found to have had inappropriate relations with booster Kim Dunbar during Lou Holtz's time as head coach.

December 2, 1999
Malloy says that the decision of the Board of Trustees to vote against joining the Big Ten affirmed Notre Dame's unique identity. "Notre Dame has a core identity: Catholic, private and independent. An association with the Big Ten would only involve one element of that identity, independence."

February 5, 1999
Malloy announces that he will step down as Notre Dame president. Father John Jenkins is named as Malloy's successor.

1998
Notre Dame expanded its study abroad program during Malloy's tenure. In 1998, the London program relocated to a larger building in Trafalgar Square. Notre Dame later came in first place in the 2000-01 academic year for the highest percentage of students who choose to study abroad. The University offers abroad programs in 17 nations.

2004
Process differed from Malloy search
Jenkins marks only second time Trustees pick president

By MATT LOZAR

The election of Father Edward Malloy to succeed Father Theodore Hesburgh as University President was the culmination of a four-year public storyline. This time, nobody knew anything about the process.

Hesburgh announced his intentions not to seek another term when the Board of Trustees met in January 2003. At that time, Father John Jenkins was the University's top official was coming to an end.

"Father Ted had almost stepped down at one time previously when he was asked to stay on, so I think in that case, [there] was much less certainty about which way to go," University spokesman Matt Storin said. "He had been president 35 years, and it was a process that was a better part of a year.

"But I think a lot of the difference was what was made public and what happened in the public.

Malloy had no intention to public with his desires to step down as University President, but he never made a strong public claim for the Board to re-elect him for another five-year term.

Indications were pointing that he was ready to move on.

"I'm not seeking to stay on, because I think that should be the decision of the Board. I will do whatever the Board wants in terms of what the future has in store," Malloy said in an article published in The Observer on April 23.

The process for finding candidates to become president of the University begins with a formal presidential candidate recommendation to the nominating committee by Father David Tracey, the executive vice president, to the Indiana Province of the Congregation of Holy Cross. The nominating committee is comprised of seven to 10 Trustees and chaired by the Board chairman.

Former Board chairman Thomas Casey went to the student body in 1986, to form a committee of five students to provide input on the selection of Hesburgh's successor. The students' committee formed a report for the board gathering opinions from students across campus. Administrators and faculty also were consulted in the process.

Storin said the Board considered making the process public the week before Hesburgh's term is up, but felt it was best to just make an announcement when a candidate was being seriously considered.

"I think that they felt it was better to make a decision and get all of the suspense out of the way," Storin said.

In the weeks prior to the final decision in 1986, trustees confirmed there were five leading candidates to succeed Hesburgh.

The future has in store, Malloy said in an article published in The Observer on April 23. But just like any big announcement, there was a big rumor.

The Chicago Tribune broke a story on Nov. 2, 1986 saying Malloy was going to be named the 16th president of the University. Malloy denied the claim made by the "Tribune, calling it a 'foolish.' "Trustees and University officials continue to refer to official, non-internal announcement leading up to the Trustees' November meeting.

Twelve days later the Board elected Malloy. This time, the process has been less public.

Current Board chairman Patrick McCartan confirmed the nominating committee met in January, February, March and April this year to discuss Malloy's successor. McCartan also confirmed the nominating committee spoke with several other candidates but declined to disclose their names.

Everyone knew the Board was meeting Thursday and Friday to name an executive vice president, or to choose Father Father Edward Joyce and Malloy chose Father William Brennan to be his executive vice president, Father John Jenkins recommended John Affleck-Graves for the position.

Contact Matt Lozar at mlozars@nd.edu

A Year in Review

May 2 Father Timothy Scully announces he will resign from his position as executive vice president, effective 30 June 2003.

June 29 Christian Province of the Congregation of the Holy Cross elects Father David Tyre as the new provincial superior.

2003-04 Academic Year

December 26 Father John Jenkins announces he will retire as University President on July 1, 2004.

March 13 Patrick McCartan tells the Board he will step down as the Board's executive vice president, effective June 30, 2004.

April 23 Father John Jenkins announces he will retire as University President on July 1, 2004.

May 27 Father John Jenkins announces he will retire as University President on July 1, 2004.

October 16-18 The Board of Trustees begins its search for a successor to Father John Jenkins. The Board posts its search to The Observer.

November 11 Malloy announces he will resign as University president, effective June 30, 2005, and Jenkins will replace Malloy.

December 26 The Board of Trustees names Malloy as the new University President, effective July 1, 2004.

January 2004 The Board votes to approve the nominating committee's recommendation to begin the search process for Malloy's successor.

February 4-5 The Board votes to appoint Marilou Eldred as executive vice president, effective March 1, 2004.

April 2 The Board announces Malloy will step down as University President, effective June 30, 2005, and Jenkins will replace Malloy.

Notre Dame must truly be a Catholic university

In his 1989 address to Catholic universities, Pope John Paul II made a strong declaration on the "crisis" facing the world's institutions of higher learning.

"It is a crisis not so much of means as of identity, of purpose and of values.

Nowhere is this more true than at Notre Dame, often known as "the place where the Church does its thinking." This alluring description underlies that teaching — to bear on Notre Dame's horizon. It is a crisis not so much of means as of identity, of purpose and of values."

"The place where the Church does its thinking" is the Notre Dame policy. But love for Notre Dame means administrators should build on the University's heritage of teaching at the expense of steel and stone.

"The Church's love for his people is the foundation that supports all of Catholicism. Notre Dame's top policymakers must reflect that love. Jenkins must decide how to apply that love to the policies he will create.

Jenkins must decide how to apply that love to the policies he will create. He will examine if love for members of under-represented minorities means taking race into account in admissions, or if it means instituting high, but color-blind standards.

He will determine if love for Notre Dame family to use their faculties — for the benefit of others and the glory of God. With this in mind, I remind Father Jenkins of the pope's words 15 years ago this week.

"Do not be afraid, then, beloved brothers and distinguished teachers, to profess the Catholicity of your institutions.

The views of this column are those of the author and are not necessarily those of The Observer. Contact Matt Bramanti at mbramanti@nd.edu.
Three top academic slots now unfilled

Provost’s office decimated by departures of Jenkins, Affleck-Graves and Mooney

By JOE TROMBELLO Assistant News Editor

With Father John Jenkins named as the next University president, John Affleck-Graves named as executive vice president and Carol Mooney named as Saint Mary’s president, all three of Notre Dame’s vice presidents and associate provost positions are vacant.

According to Mary Pugel, the executive assistant to the provost, these vacancies will not directly affect the critical functions of the office but will force remaining members to take on additional work.

University President Father Edward Malloy “said that the loss of Mooney, Affleck-Graves and Jenkins would keep Provost Nathan Hatch busy.

“The top three officers in the provost’s office are going somewhere else,” he said. “[That] creates pressure on Nathan as provost.”

Malloy said that Hatch, the University’s second-ranking officer, is “already in the process of looking for candidates for the positions,” and that the Board of Trustees executive committee, who must second-ranking officer, is “already in the process of looking for candidates both inside and outside of the University, and Pugel said that Hatch hopes to make a decision on this position by mid-May.

Pugel said that Hatch will now also have to focus his attention on searching for candidates for the two other vacancies.

“He will immediately be turning his attention to the other two positions,” Pugel said. “That will be one of his top priorities. They’ll certainly receive immediate attention because they are key positions within the office.”

Although Pugel said she is unaware of the specifics of the search process — including a possible timeline or the use of a consultant — for Jenkins’ and Affleck-Graves’ replacements, she said it is Hatch’s policy to find the best candidate possible.

“He always looks to the best possible person,” Pugel said. “Sometimes [a search process] might take a little longer. Whoever he will find [will be the best person], whether internal or external [to the University].”

Pugel said that although Hatch makes the final decision on the replacements for each position, she expects that he will be in consultation with both Jenkins and Malloy.

She also noted that Hatch would probably turn to other members of the office to fulfill some of the core duties and anticipated some projects of lesser priority would need to be set aside.

“As necessary, I’m sure Hatch will look to other people in the office to take up the slack. I’m sure that some other projects would need to be put aside,” Pugel said.

But she said critical areas will not be affected.

“Anything that would impact faculty decisions — any critical areas that someone would need to have a decision on — those will be made,” Pugel said.

As Jenkins has been on leave this academic year, Pugel noted that associate provost Mauro Ryan fulfilled many of his responsibilities in his former associate provost and vice president position.

Pugel said that although Jenkins, Mooney and Affleck-Graves were sharing the same job title, their responsibilities differ.

“Each job has distinct areas of responsibility,” she said. “Each of the positions calls for different skill sets.”

Pugel said that Mooney was primarily responsible for faculty issues such as tenure and promotion, faculty grievance and faculty well-being.

Affleck-Graves duties included “academic budget issues, academic space utilization and information technology” while Jenkins was responsible for “undergraduate education and international studies.”

Hatch could not be reached for comment.

Contact Joe Trombello at jtrombel@nd.edu

Trustees respond favorably to Lao’s report

Student government requests $1 million programming endowment

By MATT BRAMANTI Senior Staff Writer

Former student body president Jeremy Lao and vice president Emily Chin made a report to the Board of Trustees during their meeting Thursday, where they presented a plan for a $1 million programming endowment.

Under the proposal, the endowment would be expected to generate about $50,000 a year, which would be used to fund big-ticket concerts, speakers and other events.

Chin said the trustees responded favorably to the idea.

“They really liked the endowment,” she said. “They thought our students definitely needed it.”

Chin said the trustees directed student government officials to pursue their proposal through the Office of Student Affairs and vice president for student affairs Father Mark Poorman.

“They asked us to work with Father Poorman on setting up a formal campaign,” Chin said.

Chin acknowledged there was no firm commitment from the trustees to fund the endowment, but she remained optimistic that the board would eventually approve the plan.

“They were in full support of the idea,” she said.

Lao agreed, but said the project will take more time than was initially expected, as student leaders will integrate the endowment proposal into the University’s strategic plan, entitled “Notre Dame 2010: Fulfilling the Promise.”

“It’s going to be a longer-term project,” Lao said. “The board would like to take the approach of creating an endowment that would align itself with the University’s mission.”

Lao said a current sophomore or junior could see significant developments in the creation of an endowment.

Lao, a rising senior, said he will work with new student body presidents Adam Istvan and vice president Karla Bell to the endowment.

“I’m going to be still around next semester,” Lao said. “Adam and Karla have already extended me an offer to keep working on this issue.”

He also raised the possibility of receiving more money from the board, saying that high-dollar events will require more funding.

“We want enough to bring in the really big names and the really big acts,” Lao said. “We’re going to need more.”

Contact Matt Bramanti at mb Bramanti@nd.edu

FATHER JOHN JENKINS

PUGEL SAID THAT MALLOY “SAID THE LOSS OF MOONEY, AFFLECK-GRAVES AND JENKINS WOULD KEEP PROVOST NATHAN HATCH BUSY. ‘THE TOP THREE OFFICERS IN THE PROVOST’S OFFICE ARE GOING SOMEWHERE ELSE,’ HE SAID. ‘[THAT] CREATES PRESSURE ON NATHAN AS PROVOST.’”

PROVOST’S OFFICE DECIMATED BY DEPARTURES OF JENKINS, AFFLECK-GRAVES AND MOONEY

NEWLY-APPOINTED EXECUTIVE VICE PRESIDENT JOHN AFFLECK-GRAVES WATCHES PRESIDENT-ELECT JOHN JENKINS SPEAK. THE TWO WORKED IN THE PROVOST’S OFFICE.

SOURCE: PROVOST’S OFFICE, NOTRE DAME UNIVERSITY

NOTRE DAME NEWS AND INFORMATION

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THE OBSERVER GRAPHIC

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SOURCE: PROVOST’S OFFICE, NOTRE DAME UNIVERSITY

THE OBSERVER GRAPHIC
Every good leader needs an impeccable sense of timing. Stay too briefly, and questions will always remain about what more could have been accomplished. Stay too long, and the welcome fades. Departing University President Father Edward Malloy made neither mistake when he chose to step down at the end of his 18th year in office — a tenure that should not be questioned in its achievements, its longevity or its impact.

Malloy was a fresh face with a daunting task when he succeeded President Emeritus Father Theodore Hesburgh in 1987 — a tough act to follow by any standard. Yet Malloy not only upheld his predecessor’s standard of excellence, he also modernized it during an unmatched period of growth in the University’s history. The academic reputation skyrockets, with the average SAT score rising from 1240 to 1360. The endowment multiplied, growing from $350 million to more than $1 billion. Buildings went up across campus, notably Rolfs Sports Recreation Center, the new DeBartolo Center for the Performing Arts, and facilities on both DeBartolo and West Quad. The faculty increased by more than 500. The diversity of the student body — both racially and economically — improved dramatically.

Internationally, Notre Dame students have made their mark during Malloy’s administration, as the study abroad program continues to expand to its current status as best in the United States, claiming programs in 17 nations. Students from 125 countries have been honored for their extracurricular activities.

University President-elect Father John Jenkins has promised to realize Malloy’s vision for Notre Dame — and he will need the judgment, the tenacity and the timing to do it.

Letters from the leaders

Members of the Notre Dame community,

For the last 17 years I have had the honor and privilege of serving as President of this wonderful University. On Friday at the trustees meeting, I announced that in June of 2005 I would step down as President and begin a period of transition.

What remains to be seen is whether Father John Jenkins is the right choice for the next president. His solid Catholic and academic background made him a strong candidate, and the insight he gains from Malloy over the coming year will be invaluable as he begins to grasp the role he will play in the University’s future.

It is a great honor, as well as a tremendous responsibility, that the Trustees have bestowed on me in making me president-elect of this great University. It is, at once, exciting and humbling.

All of us — faculty, students, staff, alumni and friends of Notre Dame — are blessed to be part of one of the world’s finest Catholic institutions of higher learning. In very general terms, my hope and goal is to continue the wonderful "upward trajectory" set by Father Malloy, Father Hesburgh and their 14 predecessors. It is the right time to say goodbye. It’s the right time to say goodbye.